LA&PS: 2015-16 to 2017-18 How are we doing?

Where we started: July I 2015	Where we are today: July I 2017
 \$13.2 million deficit Directive to reduce deficit by 30% per year Hiring freeze for staff 14% drop in applications Halt to all infrastructure projects Impending transition to SHARP Impending transition of graduate budget with new graduate funding package 	 60 new TS authorizations as of July 1, 2018 25% increase in applications; acceptance 120% of target for 17-18 \$4M in research support no operating budgets cuts Increased UG scholarships No hiring freeze Added 3 new advisor positions \$2M for renovations Funding for retention initiatives Deficit reduced by 53% in 2015-16, and by 67% in 2016; tracking for zero deficit in 17-18

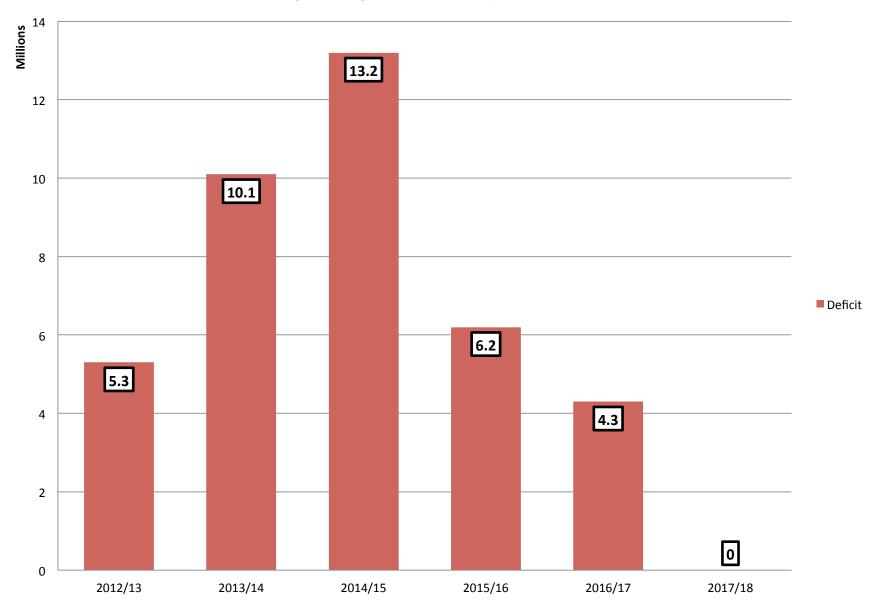
Complement renewal: 2015-18

Year	TS authorizations	Conversions to TS	CRCs
2015	8	3	2
2016	11	7	I
2017	17	6	
2018	24	TBD	2
Total	60	16	5

Application and Acceptance 2015-2017

	2015	2016	2017
Fall Application UG (chg	-13.28%	2.35%	25.37%
over previous yr)			
Fall Acceptances UG (chg	-3.84%	-0.17%	13.18%
over previous yr)			
% admitted with GPA>80	41%	40%	44%
MA FT Domestic Accepts	391	362	352
% of accepts with A	46	57	55
PhD FT Domestic Accepts	139	123	128
% of accepts with A	86	90	85

Faculty's in-year deficit (in \$ Millions)



Priorities

- Student success: undergraduate and graduate
 Curricular renewal, innovation and clarity as integral to student success
- Complement renewal integrating teaching and research strength
- Supporting research and creative work
- Community engagement, local and global (e.g., response to TRC)

Challenges ahead

- SMA2 impact: 2018-19 impact is manageable, beyond that trend to be determined
- Graduate programs: growth and curricular planning and administration
- Public policy toward post-secondary education